



## **APPENDIX E – FINANCIAL IMPLEMENTATION**

**EAGLE COUNTY REGIONAL AIRPORT (EGE)  
Eagle, Colorado**

EGEMP2012\_3.123

Table 7-1EGE

**Master Plan - Financial Implementation Analysis  
Estimated Project Costs and Development Schedule**

10-Aug-13

Capital Improvement Program		Funding Schedule								
		Short Term					Mid Term 2018-2022	Long Term 2023-2032	Total Funding	
		2013	2014	2015	2016	2017				Total
<b>Funds Used for Capital Improvement Projects</b>										
AIP Entitlement Grants		\$1,789,528	\$1,655,358	\$1,693,364	\$1,733,020	\$1,774,398	\$8,645,667	\$9,558,337	\$21,278,457	\$39,482,461
AIP Discretionary Grants		0	0	4,862,645	7,118,069	0	11,980,714	16,089,184	58,461,491	86,531,390
CDOT Aviation Grants		1,400,000	0	456,187	491,727	45,020	2,392,935	1,816,247	4,429,997	8,639,178
Passenger Facility Charges		0	0	0	0	0	0	0	0	0
Private 3rd Party Funding		0	0	0	0	0	0	0	115,977,817	115,977,817
Net Operating Cash Flow		81,861	657,557	766,261	883,661	1,010,361	3,399,702	7,081,397	22,995,500	33,476,599
Funds Available Current Year		3,271,389	2,312,915	7,778,457	10,226,477	2,829,779	26,419,017	34,545,165	223,143,263	284,107,445
Beginning Cash Balance/Funds Carried Over from Prior Year		3,015,642	1,173,031	3,125,446	454,038	845,972	3,015,642	2,775,344	2,029,962	3,015,642
Funds Used Current Year		(5,114,000)	(360,500)	(10,449,865)	(9,834,543)	(900,407)	(26,659,315)	(35,290,548)	(204,577,760)	(266,527,623)
Funds Carried Over to Next Year		\$1,173,031	\$3,125,446	\$454,038	\$845,972	\$2,775,344	\$2,775,344	\$2,029,962	\$20,595,464	\$20,595,464

  

Capital Project Description		2012-13 Base Year Costs	Estimated Project Costs and Development Schedule								
			Short Term					Mid Term 2018-2022	Long Term 2023-2032	Total Escalated Costs	
			2013	2014	2015	2016	2017				Total
<b>Short Term Projects (2013-2017)</b>											
1	SRE Facility (Design/Construct)	\$5,000,000	\$5,000,000						\$5,000,000		\$5,000,000
2	Wildlife Study	60,000	60,000						60,000		60,000
3	Min Standards/Rules & Regs	54,000	54,000						54,000		54,000
	<b>Total Capital Projects 2013</b>	<b>\$5,114,000</b>	<b>\$5,114,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$5,114,000</b>	<b>\$0</b>	<b>\$5,114,000</b>
6	R/W, T/W Pavement Maintenance	350,000	360,500						360,500		360,500
-	-	0	0						0		0
	<b>Total Capital Projects 2014</b>	<b>\$350,000</b>	<b>\$0</b>	<b>\$360,500</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$360,500</b>	<b>\$0</b>	<b>\$360,500</b>
5	Air Carrier Apron (Construct Phase II)	8,600,000		9,123,740					9,123,740		9,123,740
12b	North GA Area Infrastructure (Phase I)	1,250,000		1,326,125					1,326,125		1,326,125
	<b>Total Capital Projects 2015</b>	<b>\$9,850,000</b>	<b>\$0</b>	<b>\$10,449,865</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$10,449,865</b>	<b>\$0</b>	<b>\$10,449,865</b>
11	Air Carrier Apron (Construct Phase III)	9,000,000			9,834,543				9,834,543		9,834,543
-	-	0			0				0		0
	<b>Total Capital Projects 2016</b>	<b>\$9,000,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$9,834,543</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$9,834,543</b>	<b>\$0</b>	<b>\$9,834,543</b>
21	ARFF Equipment	800,000				900,407			900,407		900,407
-	-	0				0			0		0
	<b>Total Capital Projects 2017</b>	<b>\$800,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$900,407</b>	<b>\$0</b>	<b>\$0</b>	<b>\$900,407</b>	<b>\$0</b>	<b>\$900,407</b>
	<b>Total Short Term Project Costs</b>	<b>\$25,114,000</b>	<b>\$5,114,000</b>	<b>\$360,500</b>	<b>\$10,449,865</b>	<b>\$9,834,543</b>	<b>\$900,407</b>	<b>\$26,659,315</b>	<b>\$0</b>	<b>\$0</b>	<b>\$26,659,315</b>

**EAGLE COUNTY REGIONAL AIRPORT (EGE)  
Eagle, Colorado**

EGEMP2012\_3.123

Table 7-1EGE

**Master Plan - Financial Implementation Analysis  
Estimated Project Costs and Development Schedule**

10-Aug-13

Capital Improvement Program		Funding Schedule								
		Short Term					Mid Term 2018-2022	Long Term 2023-2032	Total Funding	
		2013	2014	2015	2016	2017				Total
<b>Funds Used for Capital Improvement Projects</b>										
AIP Entitlement Grants		\$1,789,528	\$1,655,358	\$1,693,364	\$1,733,020	\$1,774,398	\$8,645,667	\$9,558,337	\$21,278,457	\$39,482,461
AIP Discretionary Grants		0	0	4,862,645	7,118,069	0	11,980,714	16,089,184	58,461,491	86,531,390
CDOT Aviation Grants		1,400,000	0	456,187	491,727	45,020	2,392,935	1,816,247	4,429,997	8,639,178
Passenger Facility Charges		0	0	0	0	0	0	0	0	0
Private 3rd Party Funding		0	0	0	0	0	0	0	115,977,817	115,977,817
Net Operating Cash Flow		81,861	657,557	766,261	883,661	1,010,361	3,399,702	7,081,397	22,995,500	33,476,599
Funds Available Current Year		3,271,389	2,312,915	7,778,457	10,226,477	2,829,779	26,419,017	34,545,165	223,143,263	284,107,445
Beginning Cash Balance/Funds Carried Over from Prior Year		3,015,642	1,173,031	3,125,446	454,038	845,972	3,015,642	2,775,344	2,029,962	3,015,642
Funds Used Current Year		(5,114,000)	(360,500)	(10,449,865)	(9,834,543)	(900,407)	(26,659,315)	(35,290,548)	(204,577,760)	(266,527,623)
Funds Carried Over to Next Year		\$1,173,031	\$3,125,446	\$454,038	\$845,972	\$2,775,344	\$2,775,344	\$2,029,962	\$20,595,464	\$20,595,464

  

Capital Project Description		2012-13 Base Year Costs	Estimated Project Costs and Development Schedule								
			Short Term					Mid Term 2018-2022	Long Term 2023-2032	Total Escalated Costs	
			2013	2014	2015	2016	2017				Total
<b>Mid Term Projects (2018-2022)</b>											
22	SRE Equipment (#22+#15)	\$1,100,000						\$0	\$1,275,201	\$1,275,201	
25	Parallel T/W B (Construct Phase I)	5,300,000						0	6,144,153	6,144,153	
	<b>Total Capital Projects 2018</b>	<b>\$6,400,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$7,419,354</b>	<b>\$0</b>	<b>\$7,419,354</b>
26	T/W A Overlay/Paved Shoulders (Design)	450,000						0	537,324	537,324	
28	Airfield Lighting & Signage Rehab (Design)	140,000						0	167,167	167,167	
32	Airfield Lighting & Signage Rehab (Construct)	1,400,000						0	1,671,673	1,671,673	
27	Concrete Joint Maintenance	300,000						0	358,216	358,216	
	<b>Total Capital Projects 2019</b>	<b>\$2,290,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$2,734,380</b>	<b>\$0</b>	<b>\$2,734,380</b>
31	T/W A Overlay/Paved Shoulders (Construct)	10,000,000						0	12,298,739	12,298,739	
12a	North GA Apron (Phase I)	4,000,000						0	4,919,495	4,919,495	
	<b>Total Capital Projects 2020</b>	<b>\$14,000,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$17,218,234</b>	<b>\$0</b>	<b>\$17,218,234</b>
29	ARFF Building Expansion (Design)	500,000						0	633,385	633,385	
30	ARFF Building Expansion (Construct)	4,000,000						0	5,067,080	5,067,080	
	<b>Total Capital Projects 2021</b>	<b>\$4,500,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$5,700,465</b>	<b>\$0</b>	<b>\$5,700,465</b>
33	Airport Master Plan Update	700,000						0	913,341	913,341	
34	Runway Overlay (Design)	500,000						0	652,387	652,387	
35	Taxiway Connector A5 Relocation (Design)	500,000						0	652,387	652,387	
	<b>Total Capital Projects 2022</b>	<b>\$1,700,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$2,218,114</b>	<b>\$0</b>	<b>\$2,218,114</b>
	<b>Total Mid Term Project Costs</b>	<b>\$28,890,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$35,290,548</b>	<b>\$0</b>	<b>\$35,290,548</b>

**EAGLE COUNTY REGIONAL AIRPORT (EGE)  
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Table 7-1EGE

**Master Plan - Financial Implementation Analysis  
Estimated Project Costs and Development Schedule**

10-Aug-13

Capital Improvement Program		Funding Schedule								
		Short Term					Mid Term 2018-2022	Long Term 2023-2032	Total Funding	
		2013	2014	2015	2016	2017				Total
<b>Funds Used for Capital Improvement Projects</b>										
AIP Entitlement Grants		\$1,789,528	\$1,655,358	\$1,693,364	\$1,733,020	\$1,774,398	\$8,645,667	\$9,558,337	\$21,278,457	\$39,482,461
AIP Discretionary Grants		0	0	4,862,645	7,118,069	0	11,980,714	16,089,184	58,461,491	86,531,390
CDOT Aviation Grants		1,400,000	0	456,187	491,727	45,020	2,392,935	1,816,247	4,429,997	8,639,178
Passenger Facility Charges		0	0	0	0	0	0	0	0	0
Private 3rd Party Funding		0	0	0	0	0	0	0	115,977,817	115,977,817
Net Operating Cash Flow		81,861	657,557	766,261	883,661	1,010,361	3,399,702	7,081,397	22,995,500	33,476,599
Funds Available Current Year		3,271,389	2,312,915	7,778,457	10,226,477	2,829,779	26,419,017	34,545,165	223,143,263	284,107,445
Beginning Cash Balance/Funds Carried Over from Prior Year		3,015,642	1,173,031	3,125,446	454,038	845,972	3,015,642	2,775,344	2,029,962	3,015,642
Funds Used Current Year		(5,114,000)	(360,500)	(10,449,865)	(9,834,543)	(900,407)	(26,659,315)	(35,290,548)	(204,577,760)	(266,527,623)
Funds Carried Over to Next Year		\$1,173,031	\$3,125,446	\$454,038	\$845,972	\$2,775,344	\$2,775,344	\$2,029,962	\$20,595,464	\$20,595,464
		<b>Estimated Project Costs and Development Schedule</b>								
Capital Project Description	2012-13 Base Year Costs	Short Term					Mid Term 2018-2022	Long Term 2023-2032	Total Escalated Costs	
		2013	2014	2015	2016	2017				Total
<b>Long Term Projects (2023-2032)</b>										
36 Runway Overlay (Construct)	\$10,000,000						\$0	\$15,125,897	\$15,125,897	
37 South Side Development Area (Phase I-Drainage)	3,000,000						0	4,537,769	4,537,769	
38 Taxiway Connector A5 Relocation (Construct)	1,000,000						0	1,512,590	1,512,590	
39 Parallel T/W B (Construct Phase II)	10,300,000						0	15,579,674	15,579,674	
40 ARFF Vehicle	700,000						0	1,058,813	1,058,813	
41 Terminal Apron Rehab (Phase I)	2,125,000						0	3,214,253	3,214,253	
42 South GA Apron Rehab (Phase I)	6,375,000						0	9,642,759	9,642,759	
43 East Aircraft Holding Bay (Design/Construct)	6,400,000						0	9,680,574	9,680,574	
44 South GA Apron Rehab (Phase II)	6,500,000						0	9,831,833	9,831,833	
45 SRE	1,200,000						0	1,815,108	1,815,108	
46 South Side Development Area (Phase II-Apron)	19,500,000						0	29,495,500	29,495,500	
47 Airport Master Plan	750,000						0	1,134,442	1,134,442	
48 South Side Development Area (Phase III-Apron)	30,000,000						0	45,377,692	45,377,692	
52 EA/BCA Runway Extension 1,000' West	400,000						0	605,036	605,036	
53 Runway Extension 1,000' West (Design)	1,400,000						0	2,117,626	2,117,626	
55 North GA Development Area (Phase II)	1,700,000						0	2,571,403	2,571,403	
56 Parallel T/W B (Construct Phase III)	10,300,000						0	15,579,674	15,579,674	
57 Runway Extension 1,000' West (Construct)	14,000,000						0	21,176,256	21,176,256	
58 North GA Development Area (Phase III)	9,600,000						0	14,520,861	14,520,861	
<b>Total Long Term Project Costs</b>	<b>\$135,250,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$204,577,760</b>	<b>\$204,577,760</b>
<b>Total Project Costs</b>	<b>\$189,254,000</b>	<b>\$5,114,000</b>	<b>\$360,500</b>	<b>\$10,449,865</b>	<b>\$9,834,543</b>	<b>\$900,407</b>	<b>\$26,659,315</b>	<b>\$35,290,548</b>	<b>\$204,577,760</b>	<b>\$266,527,623</b>

**EAGLE COUNTY REGIONAL AIRPORT (EGE)  
Eagle, Colorado**

EGEMP2012\_3.123

Table 7-2EGE

**Master Plan - Financial Implementation Analysis  
Projected Capital Funding Sources**

10-Aug-13

	<b>Total Escalated Costs</b>	<b>AIP Entitlement Funding</b>	<b>AIP Discretionary Funding</b>	<b>Total AIP Funding</b>	<b>CDOT Aviation Grants</b>	<b>Private 3rd Party Funding</b>	<b>Cash Reserves/ Net Revs</b>	<b>Total Funding</b>	
<b>Capital Improvement Projects</b>									
<b>Short Term Projects (2013-2017)</b>									
1	SRE Facility (Design/Construct)	\$5,000,000	\$1,789,528		\$1,789,528	\$1,400,000	\$1,810,472	\$5,000,000	
2	Wildlife Study	60,000			0		60,000	60,000	
3	Min Standards/Rules & Regs	54,000			0		54,000	54,000	
	<b>Totals for 2013</b>	<b>\$5,114,000</b>	<b>\$1,789,528</b>	<b>\$0</b>	<b>\$1,789,528</b>	<b>\$1,400,000</b>	<b>\$0</b>	<b>\$1,924,472</b>	<b>\$5,114,000</b>
6	R/W, T/W Pavement Maintenance	360,500			0		360,500	360,500	
-		0			0		0	0	
	<b>Totals for 2014</b>	<b>\$360,500</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$360,500</b>	<b>\$360,500</b>
5	Air Carrier Apron (Construct Phase II)	9,123,740	3,348,721	4,862,645	8,211,366	456,187	456,187	9,123,740	
12b	North GA Area Infrastructure (Phase I)	1,326,125			0		1,326,125	1,326,125	
	<b>Totals for 2015</b>	<b>\$10,449,865</b>	<b>\$3,348,721</b>	<b>\$4,862,645</b>	<b>\$8,211,366</b>	<b>\$456,187</b>	<b>\$0</b>	<b>\$1,782,312</b>	<b>\$10,449,865</b>
11	Air Carrier Apron (Construct Phase III)	9,834,543	1,733,020	7,118,069	8,851,089	491,727	491,727	9,834,543	
-		0		0	0	0	0	0	
	<b>Totals for 2016</b>	<b>\$9,834,543</b>	<b>\$1,733,020</b>	<b>\$7,118,069</b>	<b>\$8,851,089</b>	<b>\$491,727</b>	<b>\$0</b>	<b>\$491,727</b>	<b>\$9,834,543</b>
21	ARFF Equipment	900,407	810,366		810,366	45,020	45,020	900,407	
-		0			0		0	0	
	<b>Totals for 2017</b>	<b>\$900,407</b>	<b>\$810,366</b>	<b>\$0</b>	<b>\$810,366</b>	<b>\$45,020</b>	<b>\$0</b>	<b>\$45,020</b>	<b>\$900,407</b>
	<b>Total Short Term Projects</b>	<b>\$26,659,315</b>	<b>\$7,681,635</b>	<b>\$11,980,714</b>	<b>\$19,662,349</b>	<b>\$2,392,935</b>	<b>\$0</b>	<b>\$4,604,032</b>	<b>\$26,659,315</b>
<b>Mid Term Projects (2018-2022)</b>									
22	SRE Equipment (#22+#15)	\$1,275,201	\$747,681		\$747,681	\$400,000	\$127,520	\$1,275,201	
25	Parallel T/W B (Construct Phase I)	6,144,153	964,031	4,565,706	5,529,737		614,415	6,144,153	
	<b>Totals for 2018</b>	<b>\$7,419,354</b>	<b>\$1,711,713</b>	<b>\$4,565,706</b>	<b>\$6,277,419</b>	<b>\$400,000</b>	<b>\$0</b>	<b>\$741,935</b>	<b>\$7,419,354</b>
26	T/W A Overlay/Paved Shoulders (Design)	537,324	483,591		483,591	26,866	26,866	537,324	
28	Airfield Lighting & Signage Rehab (Design)	167,167	150,451		150,451	8,358	8,358	167,167	
32	Airfield Lighting & Signage Rehab (Construct)	1,671,673	1,504,506		1,504,506	83,584	83,584	1,671,673	
27	Concrete Joint Maintenance	358,216			0	286,573	71,643	358,216	
	<b>Totals for 2019</b>	<b>\$2,734,380</b>	<b>\$2,138,548</b>	<b>\$0</b>	<b>\$2,138,548</b>	<b>\$405,381</b>	<b>\$0</b>	<b>\$190,451</b>	<b>\$2,734,380</b>
31	T/W A Overlay/Paved Shoulders (Construct)	12,298,739	3,451,271	7,617,594	11,068,865	614,937	614,937	12,298,739	
12a	North GA Apron (Phase I)	4,919,495			0		4,919,495	4,919,495	
	<b>Totals for 2020</b>	<b>\$17,218,234</b>	<b>\$3,451,271</b>	<b>\$7,617,594</b>	<b>\$11,068,865</b>	<b>\$614,937</b>	<b>\$0</b>	<b>\$5,534,432</b>	<b>\$17,218,234</b>
29	ARFF Building Expansion (Design)	633,385	570,047		570,047	31,669	31,669	633,385	
30	ARFF Building Expansion (Construct)	5,067,080	1,388,625	3,171,747	4,560,372	253,354	253,354	5,067,080	
	<b>Totals for 2021</b>	<b>\$5,700,465</b>	<b>\$1,958,672</b>	<b>\$3,171,747</b>	<b>\$5,130,419</b>	<b>\$285,023</b>	<b>\$0</b>	<b>\$285,023</b>	<b>\$5,700,465</b>
33	Airport Master Plan Update	913,341	822,007		822,007	45,667	45,667	913,341	
34	Runway Overlay (Design)	652,387	440,158	146,990	587,148	32,619	32,619	652,387	
35	Taxiway Connector A5 Relocation (Design)	652,387		587,148	587,148	32,619	32,619	652,387	
	<b>Totals for 2022</b>	<b>\$2,218,114</b>	<b>\$1,262,165</b>	<b>\$734,138</b>	<b>\$1,996,303</b>	<b>\$110,906</b>	<b>\$0</b>	<b>\$110,906</b>	<b>\$2,218,114</b>
	<b>Total Mid Term Projects</b>	<b>\$35,290,548</b>	<b>\$10,522,369</b>	<b>\$16,089,184</b>	<b>\$26,611,553</b>	<b>\$1,816,247</b>	<b>\$0</b>	<b>\$6,862,748</b>	<b>\$35,290,548</b>

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Eagle, Colorado**

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Table 7-2EGE

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Projected Capital Funding Sources**

10-Aug-13

	<b>Total Escalated Costs</b>	<b>AIP Entitlement Funding</b>	<b>AIP Discretionary Funding</b>	<b>Total AIP Funding</b>	<b>CDOT Aviation Grants</b>	<b>Private 3rd Party Funding</b>	<b>Cash Reserves/ Net Revs</b>	<b>Total Funding</b>
<b>Capital Improvement Projects</b>								
<b><u>Long Term Projects (2023-2032)</u></b>								
36 Runway Overlay (Construct)	\$15,125,897	\$4,000,000	\$9,613,308	\$13,613,308	\$756,295		\$756,295	\$15,125,897
37 South Side Development Area (Phase I-Drainage)	4,537,769			0		4,537,769	0	4,537,769
38 Taxiway Connector A5 Relocation (Construct)	1,512,590	1,361,331		1,361,331	75,629		75,629	1,512,590
39 Parallel T/W B (Construct Phase II)	15,579,674	4,000,000	10,021,707	14,021,707	778,984		778,984	15,579,674
40 ARFF Vehicle	1,058,813	952,932		952,932	52,941		52,941	1,058,813
41 Terminal Apron Rehab (Phase I)	3,214,253	2,892,828		2,892,828	160,713		160,713	3,214,253
42 South GA Apron Rehab (Phase I)	9,642,759			0		9,642,759	0	9,642,759
43 East Aircraft Holding Bay (Design/Construct)	9,680,574	2,000,000	6,712,517	8,712,517	484,029		484,029	9,680,574
44 South GA Apron Rehab (Phase II)	9,831,833			0		9,831,833	0	9,831,833
45 SRE	1,815,108	1,633,597		1,633,597	90,755		90,755	1,815,108
46 South Side Development Area (Phase II-Apron)	29,495,500			0		29,495,500	0	29,495,500
47 Airport Master Plan	1,134,442	1,020,998		1,020,998	56,722		56,722	1,134,442
48 South Side Development Area (Phase III-Apron)	45,377,692			0		45,377,692	0	45,377,692
52 EA/BCA Runway Extension 1,000' West	605,036	544,532		544,532	30,252		30,252	605,036
53 Runway Extension 1,000' West (Design)	2,117,626	1,905,863	0	1,905,863	105,881		105,881	2,117,626
55 North GA Development Area (Phase II)	2,571,403			0		2,571,403	0	2,571,403
56 Parallel T/W B (Construct Phase III)	15,579,674	966,377	13,055,330	14,021,707	778,984		778,984	15,579,674
57 Runway Extension 1,000' West (Construct)	21,176,256		19,058,631	19,058,631	1,058,813		1,058,813	21,176,256
58 North GA Development Area (Phase III)	14,520,861			0		14,520,861	0	14,520,861
<b>Total Long Term Projects</b>	<b>\$204,577,760</b>	<b>\$21,278,457</b>	<b>\$58,461,491</b>	<b>\$79,739,949</b>	<b>\$4,429,997</b>	<b>\$115,977,817</b>	<b>\$4,429,997</b>	<b>\$204,577,760</b>
<b>Total Project Costs</b>	<b>\$266,527,623</b>	<b>\$39,482,461</b>	<b>\$86,531,390</b>	<b>\$126,013,851</b>	<b>\$8,639,178</b>	<b>\$115,977,817</b>	<b>\$15,896,777</b>	<b>\$266,527,623</b>

**EAGLE COUNTY REGIONAL AIRPORT (EGE)  
Eagle, Colorado**

EGEMP2012\_3.123

Table 7-3EGE

**Master Plan - Financial Implementation Analysis  
Actual, Estimated, Budgeted and Projected Operations & Maintenance Expenses**

10-Aug-13

Operations & Maintenance Expenses	Actual 2010	Actual 2011	Estimated 2012	Short Term					Mid Term 2018-2022	Long Term 2023-2032	
				Budgeted 2013	Projected						Total
					2014	2015	2016	2017			
<b>Salaries &amp; Benefits</b>											
Salaries	\$1,234,034	\$1,316,657	\$1,377,637	\$1,458,508	\$1,502,263	\$1,547,331	\$1,593,751	\$1,641,564	\$7,743,417	\$8,976,743	\$22,470,496
Employee Benefits	470,662	618,112	519,625	562,028	578,889	596,256	614,143	632,567	2,983,883	3,459,138	8,658,882
<b>Total Salaries &amp; Benefits</b>	<b>1,704,696</b>	<b>1,934,769</b>	<b>1,897,262</b>	<b>2,020,536</b>	<b>2,081,152</b>	<b>2,143,587</b>	<b>2,207,894</b>	<b>2,274,131</b>	<b>10,727,300</b>	<b>12,435,881</b>	<b>31,129,378</b>
<b>Supplies:</b>											
Operating Supplies	277,761	320,373	239,825	300,000	309,000	318,270	327,818	337,653	1,592,741	1,846,423	4,621,949
Office Supplies	12,864	7,189	8,529	6,000	6,180	6,365	6,556	6,753	31,855	36,928	92,439
Clothing & Uniforms	32,107	15,379	28,462	25,500	26,265	27,053	27,865	28,700	135,383	156,946	392,866
Small Tools	921	4,552	6,774	5,000	5,150	5,305	5,464	5,628	26,546	30,774	77,032
IT Purchases	230	0	12,582	0	0	0	0	0	0	0	0
Lab/Medical Supplies	0	0	1,611	0	0	0	0	0	0	0	0
Food	1,867	2,169	3,118	2,200	2,266	2,334	2,404	2,476	11,680	13,540	33,894
Books & Periodicals	0	0	131	250	258	265	273	281	1,327	1,539	3,852
Subscriptions	240	30	215	200	206	212	219	225	1,062	1,231	3,081
Fuel & Lubricants	33,144	58,954	77,196	63,000	64,890	66,837	68,842	70,907	334,476	387,749	970,609
Fuel for Resale	81,845	82,520	76,507	85,000	87,550	90,177	92,882	95,668	451,277	523,153	1,309,552
Road Supplies	0	0	0	500	515	530	546	563	2,655	3,077	7,703
<b>Total Supplies</b>	<b>440,979</b>	<b>491,166</b>	<b>454,950</b>	<b>487,650</b>	<b>502,280</b>	<b>517,348</b>	<b>532,868</b>	<b>548,854</b>	<b>2,589,000</b>	<b>3,001,361</b>	<b>7,512,977</b>
<b>Utilities:</b>											
Electricity	41,847	48,927	52,409	60,000	61,800	63,654	65,564	67,531	318,548	369,285	924,390
Gas	18,723	15,288	13,441	20,000	20,600	21,218	21,855	22,510	106,183	123,095	308,130
Water	6,066	6,151	5,893	7,950	8,189	8,434	8,687	8,948	42,208	48,930	122,482
TV/Dish Services	0	0	919	900	927	955	983	1,013	4,778	5,539	13,866
Telephone	27,921	25,946	28,873	30,000	30,900	31,827	32,782	33,765	159,274	184,642	462,195
Trash Removal	3,633	2,015	3,284	4,500	4,635	4,774	4,917	5,065	23,891	27,696	69,329
<b>Total Utilities</b>	<b>98,190</b>	<b>98,327</b>	<b>104,819</b>	<b>123,350</b>	<b>127,051</b>	<b>130,862</b>	<b>134,788</b>	<b>138,832</b>	<b>654,882</b>	<b>759,188</b>	<b>1,900,391</b>
<b>Repairs &amp; Maintenance:</b>											
Machinery/Equipment	4,933	5,891	12,076	20,000	20,600	21,218	21,855	22,510	106,183	123,095	308,130
Heavy Equipment	45,275	14,871	8,394	40,000	41,200	42,436	43,709	45,020	212,365	246,190	616,260
Electrical/Heating/Plumbing	1,503	5,008	4,974	10,000	10,300	10,609	10,927	11,255	53,091	61,547	154,065
Buildings	7,906	6,929	14,031	67,500	69,525	71,611	73,759	75,972	358,367	415,445	1,039,938
Grounds	50,355	41,040	56,265	50,000	51,500	53,045	54,636	56,275	265,457	307,737	770,325
Deferred Maintenance	0	0	0	75,000	77,250	79,568	81,955	84,413	398,185	461,606	1,155,487
Maintenance Contracts	131,567	124,665	124,622	171,467	176,611	181,909	187,367	192,988	910,342	1,055,335	2,641,706
Fleet Maintenance Charges	21,318	19,894	28,684	26,924	27,732	28,564	29,421	30,303	142,943	165,710	414,804
<b>Total Repairs &amp; Maintenance</b>	<b>262,857</b>	<b>218,298</b>	<b>249,046</b>	<b>460,891</b>	<b>474,718</b>	<b>488,959</b>	<b>503,628</b>	<b>518,737</b>	<b>2,446,933</b>	<b>2,836,666</b>	<b>7,100,715</b>

**EAGLE COUNTY REGIONAL AIRPORT (EGE)  
Eagle, Colorado**

EGEMP2012\_3.123

Table 7-3EGE

**Master Plan - Financial Implementation Analysis  
Actual, Estimated, Budgeted and Projected Operations & Maintenance Expenses**

10-Aug-13

Operations & Maintenance Expenses	Actual 2010	Actual 2011	Estimated 2012	Short Term					Mid Term 2018-2022	Long Term 2023-2032	
				Budgeted 2013	Projected						Total
					2014	2015	2016	2017			
<b>Professional Services:</b>											
Architectural/Engineering	5,823	8,865	2,219	10,000	10,300	10,609	10,927	11,255	53,091	61,547	154,065
Legal	10,880	21,722	4,611	20,000	20,600	21,218	21,855	22,510	106,183	123,095	308,130
Marketing	102,244	41,629	37,952	88,720	91,382	94,123	96,947	99,855	471,027	546,049	1,366,864
Medical	0	0	1,130	0	0	0	0	0	0	0	0
Other Services	0	263,259	0	0	0	0	0	0	0	0	0
<b>Total Professional Services</b>	<b>118,947</b>	<b>335,475</b>	<b>45,912</b>	<b>118,720</b>	<b>122,282</b>	<b>125,950</b>	<b>129,729</b>	<b>133,620</b>	<b>630,301</b>	<b>730,691</b>	<b>1,829,059</b>
<b>Other Operating Expenses:</b>											
Tuition & Training	46,133	36,824	45,165	47,000	48,410	49,862	51,358	52,899	249,529	289,273	724,105
Rentals-Machinery & Equipment	5,116	10,343	10,853	10,000	10,300	10,609	10,927	11,255	53,091	61,547	154,065
Insurance	22,885	15,535	17,873	27,000	27,810	28,644	29,504	30,389	143,347	166,178	415,975
Computer Licenses	0	0	0	1,000	1,030	1,061	1,093	1,126	5,309	6,155	15,406
Memberships & Dues	4,794	3,923	5,360	11,025	11,356	11,696	12,047	12,409	58,533	67,856	169,857
Legal Advertising	0	0	141	1,000	1,030	1,061	1,093	1,126	5,309	6,155	15,406
Printed Materials	1,047	342	384	3,000	3,090	3,183	3,278	3,377	15,927	18,464	46,219
Postage	612	589	992	750	773	796	820	844	3,982	4,616	11,555
Travel	972	1,026	1,535	1,500	1,545	1,591	1,639	1,688	7,964	9,232	23,110
ECAT-ATCT Facilities Charge	110,213	110,213	110,213	110,214	113,520	116,926	120,434	124,047	585,141	678,339	1,698,011
Land Lease-Parking	0	0	0	1,000	1,030	1,061	1,093	1,126	5,309	6,155	15,406
Treasurer's Fees	37,336	40,905	40,918	40,000	41,200	42,436	43,709	45,020	212,365	246,190	616,260
Administration Fees	442,844	459,953	399,452	564,480	581,414	598,857	616,823	635,327	2,996,901	3,474,230	8,696,658
Purchased Services-ATCT	77,956	72,416	114,300	106,000	109,180	112,455	115,829	119,304	562,768	652,403	1,633,088
Purchased Services-Customs	156,803	163,036	157,761	188,000	193,640	199,449	205,433	211,596	998,118	1,157,092	2,896,421
Purchased Services-Deicing Disposal	5,950	2,318	0	5,000	5,150	5,305	5,464	5,628	26,546	30,774	77,032
Other Purchased Services	12,071	62,182	37,628	123,000	126,690	130,491	134,405	138,438	653,024	757,033	1,894,999
<b>Total Other Operating Expenses</b>	<b>924,732</b>	<b>979,605</b>	<b>942,575</b>	<b>1,239,969</b>	<b>1,277,168</b>	<b>1,315,483</b>	<b>1,354,948</b>	<b>1,395,596</b>	<b>6,583,164</b>	<b>7,631,691</b>	<b>19,103,576</b>
<b>Minor Capital Outlays:</b>											
Buidling Improvements	0	0	0	30,000	30,900	31,827	32,782	33,765	159,274	184,642	462,195
Machinery & Equipment	123,750	86,780	48,533	0	0	0	0	0	0	0	0
CDOT Reimbursed Improvements	140,919	0	0	0	0	0	0	0	0	0	0
Capital Purchased Services	0	0	247,387	0	0	0	0	0	0	0	0
Capital Supplies	0	0	141,767	0	0	0	0	0	0	0	0
Easement Projects	0	37,403	0	0	0	0	0	0	0	0	0
Airport Improvements	771,635	784,114	17,182	0	0	0	0	0	0	0	0
Other Machinery & Equipment	(56,828)	46,348	586,764	0	0	0	0	0	0	0	0
<b>Total Minor Capital Outlays</b>	<b>979,476</b>	<b>954,645</b>	<b>1,041,633</b>	<b>30,000</b>	<b>30,900</b>	<b>31,827</b>	<b>32,782</b>	<b>33,765</b>	<b>159,274</b>	<b>184,642</b>	<b>462,195</b>
<b>Total Operations &amp; Maintenance Expenses</b>	<b>\$4,529,877</b>	<b>\$5,012,285</b>	<b>\$4,736,197</b>	<b>\$4,481,116</b>	<b>\$4,615,549</b>	<b>\$4,754,016</b>	<b>\$4,896,636</b>	<b>\$5,043,536</b>	<b>\$23,790,853</b>	<b>\$27,580,120</b>	<b>\$69,038,292</b>
Annual Growth Rate	-	10.6%	-5.5%	-5.4%	3.0%	3.0%	3.0%	3.0%	1.3%	3.0%	3.0%



**EAGLE COUNTY REGIONAL AIRPORT (EGE)  
Eagle, Colorado**

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Table 7-4EGE

**Master Plan - Financial Implementation Analysis  
Actual, Estimated, Budgeted and Projected Operating Revenues**

LDW  
ENP

10-Aug-13

Revenues	Actual	Actual	Estimated	Short Term					Total	Mid Term 2018-2022	Long Term 2023-2032
	2010	2011	2012	Budgeted	Projected						
				2013	2014	2015	2016	2017			
<b>Airline Revenues</b>											
Landing Fees	\$985,275	\$1,049,858	\$789,861	\$980,000	\$1,031,313	\$1,085,313	\$1,142,140	\$1,201,942	\$5,440,707	\$6,962,446	\$18,712,155
-	0	0	0	0	0	0	0	0	0	0	0
Total Airline Revenues	\$985,275	\$1,049,858	\$789,861	\$980,000	\$1,031,313	\$1,085,313	\$1,142,140	\$1,201,942	\$5,440,707	\$6,962,446	\$18,712,155
Annual Growth Rate	-	6.6%	-24.8%	24.1%	5.2%	5.2%	5.2%	5.2%	8.8%	4.7%	3.9%
<b>Non-Airline Revenues</b>											
GA Landing Fees	\$0	\$0	\$0	\$0	\$500,000	\$526,180	\$553,731	\$582,724	\$2,162,635	\$3,375,526	\$9,072,007
State Aviation Fuel Tax Refund	483,649	535,297	432,556	490,000	515,656	542,656	571,070	600,971	2,720,354	3,481,223	9,356,078
Fuel Flowage Fees	259,654	269,482	245,307	279,500	294,135	309,536	325,743	342,799	1,551,712	1,985,718	5,336,783
FBO Land Lease	290,319	293,893	268,099	300,000	309,000	318,270	327,818	337,653	1,592,741	1,846,423	4,621,949
FBO Tie-Down Fees	233,902	235,250	259,252	200,000	206,000	212,180	218,545	225,102	1,061,827	1,230,949	3,081,299
FBO De-Icing Facility Use Fees	43,299	44,092	48,618	60,000	61,800	63,654	65,564	67,531	318,548	369,285	924,390
FBO Customs Fees Reimbursements	220,919	280,771	244,310	278,000	286,340	294,930	303,778	312,891	1,475,940	1,711,019	4,283,006
FBO Rental Car Space Rent	82,554	92,002	77,278	89,000	91,670	94,420	97,253	100,170	472,513	547,772	1,371,178
FBO 3% of Gross Revenues	136,982	111,086	104,134	118,000	121,540	125,186	128,942	132,810	626,478	726,260	1,817,966
Airline/Other De-Icing Facility Use Fees	21,842	116,602	39,115	82,000	86,294	90,812	95,567	100,571	455,243	582,572	1,565,711
Cooley Mesa Land Lease (Car Wash)	18,535	18,778	19,985	18,500	19,055	19,627	20,215	20,822	98,219	113,863	285,020
Cooley Mesa 3% of Gross Revenues	12,894	12,667	10,475	13,500	13,905	14,322	14,752	15,194	71,673	83,089	207,988
Car Rental Airport Access Fees (6%)	707,929	653,796	585,939	722,000	775,948	833,927	896,238	963,205	4,191,318	5,906,216	17,032,061
Car Rental Overflow Parking Lease	14,581	4,893	12,195	10,000	10,300	10,609	10,927	11,255	53,091	61,547	154,065
Car Rental Other Parking Leases	6,090	5,775	6,195	4,200	4,326	4,456	4,589	4,727	22,298	25,850	64,707
Car Rental Off-Airport Fees	58,837	293	219	500	515	530	546	563	2,655	3,077	7,703
Ground Transportation Permit Fees	41,330	57,327	35,595	49,000	50,470	51,984	53,544	55,150	260,148	301,582	754,918
EC Road&Bridge Maint Facility Lease	72,824	73,900	75,882	78,779	81,142	83,577	86,084	88,666	418,248	484,865	1,213,708
EC Tie-Down Fees	6,938	3,780	3,060	2,880	2,966	3,055	3,147	3,241	15,290	17,726	44,371
EC Hangar Leases	45,004	48,577	42,964	43,000	44,290	45,619	46,987	48,397	228,293	264,654	662,479
WFS-PTS GSE Hangar Lease	9,521	13,151	7,982	13,500	13,905	14,322	14,752	15,194	71,673	83,089	207,988
Other Fuel Sales	52,772	91,695	71,593	92,000	94,760	97,603	100,531	103,547	488,440	566,236	1,417,398
Old Ambulance Building Lease (Hertz)	3,600	3,600	3,600	3,600	3,708	3,819	3,934	4,052	19,113	22,157	55,463
Pasture Rental	1,200	600	600	618	637	656	675	696	3,281	3,804	9,521
ECAT Management Fee	214,104	360,000	380,382	394,800	406,644	418,843	431,409	444,351	2,096,047	2,429,893	6,082,484
ECAT Land Lease	210,767	213,614	221,208	229,600	236,488	243,583	250,890	258,417	1,218,978	1,413,129	3,537,331
SIDA/Fingerprint Fees	6,175	3,800	1,750	4,000	4,120	4,244	4,371	4,502	21,237	24,619	61,626
Fixed Asset Disposals	0	89,000	74,800	0	0	0	0	0	0	0	0
Miscellaneous Income	2,092	12,161	3,496	6,000	6,180	6,365	6,556	6,753	31,855	36,928	92,439
Total Non-Airline Revenues	\$3,258,313	\$3,645,882	\$3,276,589	\$3,582,977	\$4,241,794	\$4,434,965	\$4,638,158	\$4,851,954	\$21,749,848	\$27,699,070	\$73,321,637
Annual Growth Rate	-	11.9%	-10.1%	9.4%	18.4%	4.6%	4.6%	4.6%	8.2%	4.3%	3.7%
<b>Non-Operating Revenues</b>											
Interest Income	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Revenue Guarantees from EC	0	380,000	0	0	0	0	0	0	0	0	0
Other Non-Operating Revenues	0	12,161	11,120	0	0	0	0	0	0	0	0
Total Non-Operating Revenues	\$0	\$392,161	\$11,120	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Annual Growth Rate	-	-	-97.2%	-100.0%	-	-	-	-	-100.0%	-	-
Total Revenues	\$4,243,588	\$5,087,901	\$4,077,570	\$4,562,977	\$5,273,107	\$5,520,277	\$5,780,298	\$6,053,896	\$27,190,556	\$34,661,517	\$92,033,792
Annual Growth Rate	-	19.9%	-19.9%	11.9%	15.6%	4.7%	4.7%	4.7%	8.2%	4.3%	3.7%

**EAGLE COUNTY REGIONAL AIRPORT (EGE)  
Eagle, Colorado**

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Table 7-5EGE

**Master Plan - Financial Implementation Analysis  
Financial Plan Summary  
Budgeted and Projected Net Revenues, Capital Funding and Capital Expenditures**

10-Aug-13

Operating/Capital Cash Flow	Short Term					Total	Mid Term 2018-2022	Long Term 2023-2032
	Budgeted	Projected						
	2013	2014	2015	2016	2017			
<b><u>Operating Cash Flow</u></b>								
Revenues:								
Airline Revenues	\$980,000	\$1,031,313	\$1,085,313	\$1,142,140	\$1,201,942	\$5,440,707	\$6,962,446	\$18,712,155
Non-Airline Revenues	3,582,977	4,241,794	4,434,965	4,638,158	4,851,954	21,749,848	27,699,070	73,321,637
Non-Operating Revenues	0	0	0	0	0	0	0	0
Total Revenues	\$4,562,977	\$5,273,107	\$5,520,277	\$5,780,298	\$6,053,896	\$27,190,556	\$34,661,517	\$92,033,792
Operations & Maintenance Expenses	(\$4,481,116)	(\$4,615,549)	(\$4,754,016)	(\$4,896,636)	(\$5,043,536)	(\$23,790,853)	(\$27,580,120)	(\$69,038,292)
Total Airport Operating Funds Available For Capital Expenditures	\$81,861	\$657,557	\$766,261	\$883,661	\$1,010,361	\$3,399,702	\$7,081,397	\$22,995,500
<b><u>Capital Cash Flow</u></b>								
Beginning Cash Balance	\$3,015,642	\$1,173,031	\$3,125,446	\$454,038	\$845,972	\$3,015,642	\$2,775,344	\$2,029,962
Other Capital Funding Sources:								
AIP Entitlement Grants	\$1,789,528	\$1,655,358	\$1,693,364	\$1,733,020	\$1,774,398	\$8,645,667	\$9,558,337	\$21,278,457
AIP Discretionary Grants	0	0	4,862,645	7,118,069	0	11,980,714	16,089,184	58,461,491
CDOT Aviation Grants	1,400,000	0	456,187	491,727	45,020	2,392,935	1,816,247	4,429,997
Passenger Facility Charges	0	0	0	0	0	0	0	0
Private 3rd Party Funding	0	0	0	0	0	0	0	115,977,817
Total Other Capital Funding Sources	\$3,189,528	\$1,655,358	\$7,012,195	\$9,342,816	\$1,819,418	\$23,019,315	\$27,463,768	\$200,147,763
Total Funds Available for Capital Expenditures	\$6,287,031	\$3,485,946	\$10,903,903	\$10,680,515	\$3,675,751	\$29,434,659	\$37,320,509	\$225,173,224
Capital Improvement Program Expenditures	5,114,000	360,500	10,449,865	9,834,543	900,407	26,659,315	35,290,548	204,577,760
Ending Cash Balance	\$1,173,031	\$3,125,446	\$454,038	\$845,972	\$2,775,344	\$2,775,344	\$2,029,962	\$20,595,464

**EAGLE COUNTY AIR TERMINAL CORPORATION (ECAT)  
Eagle, Colorado**

ECATMP2012\_2.123

Table 7-1ECAT

**Master Plan - Financial Implementation Analysis  
Estimated Project Costs and Development Schedule**

11-Aug-13

Capital Improvement Program	Funding Schedule							Mid Term 2018-2022	Long Term 2023-2032	Total Funding	
	Short Term										
	2013	2014	2015	2016	2017	Total					
<b>Funds Used for Capital Improvement Projects</b>								<b>+PFCs to 2034</b>			
AIP Entitlement Grants	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0		
AIP Discretionary Grants	0	0	0	0	0	0	0	0	0		
CDOT Aviation Grants	0	0	0	0	0	0	0	0	0		
Passenger Facility Charges	539,763	563,198	587,651	613,165	639,787	2,943,564	3,580,866	9,675,591	16,200,021		
Existing Debt Service - Series 2006A	(542,143)	(508,710)	(480,664)	(448,004)	(35,901)	(2,015,422)	0	0	(2,015,422)		
Existing Debt Service - Series 2006B	(358,036)	(392,053)	(413,884)	(443,375)	(723,569)	(2,330,917)	(1,675,644)	0	(4,006,561)		
Existing Debt Service - Series 2011A	(678,975)	(679,075)	(678,013)	(678,425)	(675,969)	(3,390,457)	(3,391,331)	(3,396,250)	(10,178,038)		
Existing Debt Service - Series 2011B	(633,569)	(630,693)	(634,251)	(638,750)	0	(2,537,263)	0	0	(2,537,263)		
New Debt Proceeds (30 yrs, 5.0%) Thru 2046 (Non-PFC)	0	0	0	0	22,510,176	22,510,176	0	0	22,510,176		
Less Principal & Interest Payments	0	0	0	0	(1,464,319)	(1,464,319)	(7,321,596)	(35,143,662)	(43,929,578)		
<b>RAC CFC Funding</b>	<b>0</b>	<b>500,000</b>	<b>515,000</b>	<b>530,450</b>	<b>546,364</b>	<b>2,091,814</b>	<b>3,310,500</b>	<b>8,264,238</b>	<b>13,666,552</b>		
Private 3rd Party Funding	0	0	0	0	3,939,281	3,939,281	0	0	3,939,281		
Net Operating Cash Flow	2,860,320	3,206,325	3,426,979	3,662,880	3,915,131	17,071,635	23,676,355	67,500,260	108,248,251		
Funds Available Current Year	1,187,360	2,058,992	2,322,818	2,597,942	28,650,981	36,818,092	18,179,150	46,900,177	101,897,419		
Beginning Cash Balance/Funds Carried Over from Prior Year	243,000	1,080,360	924,852	2,929,399	282,251	243,000	2,483,775	5,515,041	243,000		
Funds Used Current Year	(350,000)	(2,214,500)	(318,270)	(5,245,090)	(26,449,457)	(34,577,317)	(15,147,884)	(41,444,958)	(91,170,159)		
Funds Carried Over to Next Year	\$1,080,360	\$924,852	\$2,929,399	\$282,251	\$2,483,775	\$2,483,775	\$5,515,041	\$10,970,259	\$10,970,259		
DSC Estimate (including existing debt service) >>	1.54x	1.93x	2.05x	2.18x	1.76x	1.88x	4.68x				
	<b>2012-13</b>	<b>Estimated Project Costs and Development Schedule</b>							<b>Mid</b>	<b>Long</b>	<b>Total</b>
<b>Capital Project Description</b>	<b>Base Year</b>	<b>Short Term</b>						<b>Term</b>	<b>Term</b>	<b>Escalated</b>	
	<b>Costs</b>	<b>2013</b>	<b>2014</b>	<b>2015</b>	<b>2016</b>	<b>2017</b>	<b>Total</b>	<b>2018-2022</b>	<b>2023-2032</b>	<b>Costs</b>	
<b>Short Term Projects (2013-2017)</b>											
4 ECAT-Landscaping/Entry/Exit	\$350,000	\$350,000					\$350,000			\$350,000	
-	0	0					0			0	
<b>Total Other Capital Projects 2013</b>	<b>\$350,000</b>	<b>\$350,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$350,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$350,000</b>	
7 ECAT Terminal Area Plan	500,000	515,000					515,000			515,000	
8 ECAT-Interior Renovations	300,000	309,000					309,000			309,000	
9 ECAT-Restaurant Expansion (Design/Construct)	1,100,000	1,133,000					1,133,000			1,133,000	
10 ECAT-Baggage Carousel Rehab	250,000	257,500					257,500			257,500	
<b>Total Other Capital Projects 2014</b>	<b>\$2,150,000</b>	<b>\$0</b>	<b>\$2,214,500</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$2,214,500</b>	<b>\$0</b>	<b>\$0</b>	<b>\$2,214,500</b>	
13 ECAT-Interior Renovations	300,000		318,270				318,270			318,270	
-	0		0				0			0	
<b>Total Other Capital Projects 2015</b>	<b>\$300,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$318,270</b>	<b>\$0</b>	<b>\$0</b>	<b>\$318,270</b>	<b>\$0</b>	<b>\$0</b>	<b>\$318,270</b>	
14 ECAT-Terminal Expansion (Design)	4,500,000			4,917,272			4,917,272			4,917,272	
16 ECAT-EA Terminal Entrance/Loop Road Expansion	300,000			327,818			327,818			327,818	
<b>Total Other Capital Projects 2016</b>	<b>\$4,800,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$5,245,090</b>	<b>\$0</b>	<b>\$0</b>	<b>\$5,245,090</b>	<b>\$0</b>	<b>\$0</b>	<b>\$5,245,090</b>	
17 ECAT-Terminal 2nd Floor Holdroom	20,000,000					22,510,176	22,510,176			22,510,176	
18 ECAT-Loading Bridges	3,500,000					3,939,281	3,939,281			3,939,281	
<b>Total Other Capital Projects 2017</b>	<b>\$23,500,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$26,449,457</b>	<b>\$26,449,457</b>	<b>\$0</b>	<b>\$0</b>	<b>\$26,449,457</b>	
<b>Total Short Term Project Costs</b>	<b>\$31,100,000</b>	<b>\$350,000</b>	<b>\$2,214,500</b>	<b>\$318,270</b>	<b>\$5,245,090</b>	<b>\$26,449,457</b>	<b>\$34,577,317</b>	<b>\$0</b>	<b>\$0</b>	<b>\$34,577,317</b>	

**EAGLE COUNTY AIR TERMINAL CORPORATION (ECAT)  
Eagle, Colorado**

ECATMP2012\_2.123

Table 7-1ECAT

**Master Plan - Financial Implementation Analysis  
Estimated Project Costs and Development Schedule**

11-Aug-13

Capital Improvement Program	Funding Schedule								
	Short Term						Mid Term 2018-2022	Long Term 2023-2032	Total Funding
	2013	2014	2015	2016	2017	Total			
<b>Funds Used for Capital Improvement Projects</b>								+PFCs to 2034	
AIP Entitlement Grants	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
AIP Discretionary Grants	0	0	0	0	0	0	0	0	0
CDOT Aviation Grants	0	0	0	0	0	0	0	0	0
Passenger Facility Charges	539,763	563,198	587,651	613,165	639,787	2,943,564	3,580,866	9,675,591	16,200,021
Existing Debt Service - Series 2006A	(542,143)	(508,710)	(480,664)	(448,004)	(35,901)	(2,015,422)	0	0	(2,015,422)
Existing Debt Service - Series 2006B	(358,036)	(392,053)	(413,884)	(443,375)	(723,569)	(2,330,917)	(1,675,644)	0	(4,006,561)
Existing Debt Service - Series 2011A	(678,975)	(679,075)	(678,013)	(678,425)	(675,969)	(3,390,457)	(3,391,331)	(3,396,250)	(10,178,038)
Existing Debt Service - Series 2011B	(633,569)	(630,693)	(634,251)	(638,750)	0	(2,537,263)	0	0	(2,537,263)
New Debt Proceeds (30 yrs, 5.0%) Thru 2046 (Non-PFC)	0	0	0	0	22,510,176	22,510,176	0	0	22,510,176
Less Principal & Interest Payments	0	0	0	0	(1,464,319)	(1,464,319)	(7,321,596)	(35,143,662)	(43,929,578)
<b>RAC CFC Funding</b>	<b>0</b>	<b>500,000</b>	<b>515,000</b>	<b>530,450</b>	<b>546,364</b>	<b>2,091,814</b>	<b>3,310,500</b>	<b>8,264,238</b>	<b>13,666,552</b>
Private 3rd Party Funding	0	0	0	0	3,939,281	3,939,281	0	0	3,939,281
Net Operating Cash Flow	2,860,320	3,206,325	3,426,979	3,662,880	3,915,131	17,071,635	23,676,355	67,500,260	108,248,251
Funds Available Current Year	1,187,360	2,058,992	2,322,818	2,597,942	28,650,981	36,818,092	18,179,150	46,900,177	101,897,419
Beginning Cash Balance/Funds Carried Over from Prior Year	243,000	1,080,360	924,852	2,929,399	282,251	243,000	2,483,775	5,515,041	243,000
Funds Used Current Year	(350,000)	(2,214,500)	(318,270)	(5,245,090)	(26,449,457)	(34,577,317)	(15,147,884)	(41,444,958)	(91,170,159)
Funds Carried Over to Next Year	\$1,080,360	\$924,852	\$2,929,399	\$282,251	\$2,483,775	\$2,483,775	\$5,515,041	\$10,970,259	\$10,970,259
DSC Estimate (including existing debt service) >>	1.54x	1.93x	2.05x	2.18x	1.76x	1.88x	4.68x		
	<b>Estimated Project Costs and Development Schedule</b>								
Capital Project Description	2012-13 Base Year Costs	Short Term					Mid Term 2018-2022	Long Term 2023-2032	Total Escalated Costs
		2013	2014	2015	2016	2017			
<b>Mid Term Projects (2018-2022)</b>									
19 ECAT-Expand/Reconfigure Terminal Road (Phase II)	\$6,250,000						\$0	\$7,573,942	\$7,573,942
20 ECAT-Expand/Reconfigure Terminal Parking (Phase II)	6,250,000						0	7,573,942	7,573,942
<b>Total Mid Term Project Costs</b>	<b>\$12,500,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$15,147,884</b>	<b>\$0</b>
<b>Long Term Projects (2023-2032)</b>									
49 ECAT-Terminal Expansion (Construct T Configuration)	\$15,000,000						\$0	\$22,688,846	\$22,688,846
50 ECAT-Terminal Entrance/Loop Road Improvements	1,050,000						0	1,588,219	1,588,219
51 ECAT-Terminal Parking Improvements	1,050,000						0	1,588,219	1,588,219
54 ECAT-Terminal Expansion	10,300,000						0	15,579,674	15,579,674
<b>Total Long Term Project Costs</b>	<b>\$27,400,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$41,444,958</b>	<b>\$41,444,958</b>
<b>Total Project Costs</b>	<b>\$71,000,000</b>	<b>\$350,000</b>	<b>\$2,214,500</b>	<b>\$318,270</b>	<b>\$5,245,090</b>	<b>\$26,449,457</b>	<b>\$34,577,317</b>	<b>\$15,147,884</b>	<b>\$41,444,958</b>
									<b>\$91,170,159</b>

**EAGLE COUNTY AIR TERMINAL CORPORATION (ECAT)  
Eagle, Colorado**

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Table 7-2ECAT

**Master Plan - Financial Implementation Analysis  
Projected Capital Funding Sources**

11-Aug-13

		Total Escalated Costs	AIP Entitlement Funding	AIP Discretionary Funding	Total AIP Funding	CDOT Aviation Grants	Passenger Facility Charges (Debt)	Passenger Facility Charges (PAYG)	Private 3rd Party Funding	Cash Reserves/ Net Revs	Total Funding
<b>Capital Improvement Projects</b>											
<b>Short Term Projects (2013-2017)</b>											
4	ECAT-Landscaping/Entry/Exit	\$350,000			\$0					\$350,000	\$350,000
-	-	0			0					0	0
	<b>Totals for 2013</b>	<b>\$350,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$350,000</b>	<b>\$350,000</b>
7	ECAT Terminal Area Plan	515,000			0					515,000	515,000
8	ECAT-Interior Renovations	309,000			0					309,000	309,000
9	ECAT-Restaurant Expansion (Design/Construct)	1,133,000			0					1,133,000	1,133,000
10	ECAT-Baggage Carousel Rehab	257,500			0					257,500	257,500
	<b>Totals for 2014</b>	<b>\$2,214,500</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$2,214,500</b>	<b>\$2,214,500</b>
13	ECAT-Interior Renovations	318,270			0					318,270	318,270
-	-	0			0					0	0
	<b>Totals for 2015</b>	<b>\$318,270</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$318,270</b>	<b>\$318,270</b>
14	ECAT-Terminal Expansion (Design)	4,917,272			0					4,917,272	4,917,272
16	ECAT-EA Terminal Entrance/Loop Road Expansion	327,818			0					327,818	327,818
	<b>Totals for 2016</b>	<b>\$5,245,090</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$5,245,090</b>	<b>\$5,245,090</b>
17	ECAT-Terminal 2nd Floor Holdroom	22,510,176			0				new debt >>	22,510,176	22,510,176
18	ECAT-Loading Bridges	3,939,281			0				3,939,281	0	3,939,281
	<b>Totals for 2017</b>	<b>\$26,449,457</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$3,939,281</b>	<b>\$22,510,176</b>	<b>\$26,449,457</b>
	<b>Total Short Term Projects</b>	<b>\$34,577,317</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$3,939,281</b>	<b>\$30,638,036</b>	<b>\$34,577,317</b>
<b>Mid Term Projects (2018-2022)</b>											
19	ECAT-Expand/Reconfigure Terminal Road (Phase II)	\$7,573,942			\$0					\$7,573,942	\$7,573,942
20	ECAT-Expand/Reconfigure Terminal Parking (Phase II)	7,573,942			0					7,573,942	7,573,942
	<b>Total Mid Term Projects</b>	<b>\$15,147,884</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$15,147,884</b>	<b>\$15,147,884</b>
<b>Long Term Projects (2023-2032)</b>											
49	ECAT-Terminal Expansion (Construct T Configuration)	\$22,688,846			\$0					\$22,688,846	\$22,688,846
50	ECAT-Terminal Entrance/Loop Road Improvements	1,588,219			0					1,588,219	1,588,219
51	ECAT-Terminal Parking Improvements	1,588,219			0					1,588,219	1,588,219
54	ECAT-Terminal Expansion	15,579,674			0					15,579,674	15,579,674
	<b>Total Long Term Projects</b>	<b>\$41,444,958</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$41,444,958</b>	<b>\$41,444,958</b>
	<b>Total Project Costs</b>	<b>\$91,170,159</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$3,939,281</b>	<b>\$87,230,878</b>	<b>\$91,170,159</b>

**EAGLE COUNTY AIR TERMINAL CORPORATION (ECAT)  
Eagle, Colorado**

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Table 7-3ECAT

**Master Plan - Financial Implementation Analysis  
Debt Issue Serviced with Airport Cash Flows (not PFCs)**

11-Aug-13

<b>Debt Issue Structure</b>						
		Issue Date:	01-Jan-17			
		Interest:	5.0%			
		Term:	30 Years			
		Project Funding Requirement:	\$22,510,176			
		Debt Service Reserve Fund Requirement (MADS):	0 < no assump			
		Capitalized Interest:	0 < no assump			
		Capitalized Debt Issue Costs (2.5%):	0 < no assump			
		Total Debt Requirement:	<u>\$22,510,176</u>			
Notes:						
(1) Assumes no interest earnings on Construction Fund balance or Debt Service Reserve Fund deposit.						
(2) Assumes DSRF funded from the issue amount						
<b>Debt Service Schedule</b>						
Payment Number	Year	Beginning Principal	Annual Debt Service	Interest Payment	Principal Payment	Ending Principal
1	2017	\$22,510,176	\$1,464,319	\$1,125,509	\$338,810	\$22,171,366
2	2018	22,171,366	1,464,319	1,108,568	355,751	21,815,615
3	2019	21,815,615	1,464,319	1,090,781	373,539	21,442,076
4	2020	21,442,076	1,464,319	1,072,104	392,215	21,049,861
5	2021	21,049,861	1,464,319	1,052,493	411,826	20,638,035
6	2022	20,638,035	1,464,319	1,031,902	432,418	20,205,617
7	2023	20,205,617	1,464,319	1,010,281	454,038	19,751,579
8	2024	19,751,579	1,464,319	987,579	476,740	19,274,838
9	2025	19,274,838	1,464,319	963,742	500,577	18,774,261
10	2026	18,774,261	1,464,319	938,713	525,606	18,248,655
11	2027	18,248,655	1,464,319	912,433	551,887	17,696,768
12	2028	17,696,768	1,464,319	884,838	579,481	17,117,287
13	2029	17,117,287	1,464,319	855,864	608,455	16,508,832
14	2030	16,508,832	1,464,319	825,442	638,878	15,869,955
15	2031	15,869,955	1,464,319	793,498	670,822	15,199,133
16	2032	15,199,133	1,464,319	759,957	704,363	14,494,771
17	2033	14,494,771	1,464,319	724,739	739,581	13,755,190
18	2034	13,755,190	1,464,319	687,759	776,560	12,978,630
19	2035	12,978,630	1,464,319	648,932	815,388	12,163,242
20	2036	12,163,242	1,464,319	608,162	856,157	11,307,085
21	2037	11,307,085	1,464,319	565,354	898,965	10,408,120
22	2038	10,408,120	1,464,319	520,406	943,913	9,464,207
23	2039	9,464,207	1,464,319	473,210	991,109	8,473,098
24	2040	8,473,098	1,464,319	423,655	1,040,664	7,432,434
25	2041	7,432,434	1,464,319	371,622	1,092,698	6,339,736
26	2042	6,339,736	1,464,319	316,987	1,147,332	5,192,404
27	2043	5,192,404	1,464,319	259,620	1,204,699	3,987,705
28	2044	3,987,705	1,464,319	199,385	1,264,934	2,722,771
29	2045	2,722,771	1,464,319	136,139	1,328,181	1,394,590
30	2046	1,394,590	1,464,319	69,729	1,394,590	0
Totals			<u>\$43,929,578</u>	<u>\$21,419,402</u>	<u>\$22,510,176</u>	

**EAGLE COUNTY AIR TERMINAL CORPORATION (ECAT)**  
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Table 7-4ECAT

**Master Plan - Financial Implementation Analysis**  
**Actual, Estimated, Budgeted and Projected Operations & Maintenance Expenses**

11-Aug-13

Operations & Maintenance Expenses	Actual	Actual	Estimated	Short Term					Total	Mid Term 2018-2022	Long Term 2023-2032	
	2010	2011	2012	Budgeted	Projected							
				2013	2014	2015	2016	2017				
<b>Supplies:</b>												
Janitorial	\$2,094	\$1,696	\$2,000	\$2,000	\$2,060	\$2,122	\$2,185	\$2,251	\$10,618	\$12,309	\$30,813	
Office	260	0	500	500	515	530	546	563	2,655	3,077	7,703	
Medical	135	138	500	500	515	530	546	563	2,655	3,077	7,703	
Miscellaneous	0	0	100	0	0	0	0	0	0	0	0	
<b>Total Supplies</b>	<b>2,489</b>	<b>1,834</b>	<b>3,100</b>	<b>3,000</b>	<b>3,090</b>	<b>3,183</b>	<b>3,278</b>	<b>3,377</b>	<b>15,927</b>	<b>18,464</b>	<b>46,219</b>	
<b>Professional Services:</b>												
Accounting	7,950	8,950	8,000	9,219	9,496	9,780	10,074	10,376	48,945	56,741	142,032	
Consulting	703	29,416	15,000	25,000	25,750	26,523	27,318	28,138	132,728	153,869	385,162	
Advertising Services	1,505	0	1,000	1,000	1,030	1,061	1,093	1,126	5,309	6,155	15,406	
Legal	0	14,840	10,000	10,000	10,300	10,609	10,927	11,255	53,091	61,547	154,065	
County Management Fee	214,104	360,000	380,400	382,851	394,337	406,167	418,352	430,902	2,032,608	2,356,350	5,898,392	
Trustee Fees	6,500	8,206	11,000	11,539	11,885	12,242	12,609	12,987	61,262	71,020	177,776	
Other Professional Services	0	0	0	0	0	0	0	0	0	0	0	
<b>Total Professional Services</b>	<b>230,762</b>	<b>421,412</b>	<b>425,400</b>	<b>439,609</b>	<b>452,797</b>	<b>466,381</b>	<b>480,373</b>	<b>494,784</b>	<b>2,333,944</b>	<b>2,705,681</b>	<b>6,772,834</b>	
<b>Security Expenses:</b>												
Personnel	922	8,184	3,500	3,500	3,605	3,713	3,825	3,939	18,582	21,542	53,923	
Alarm System Monitor	0	0	0	0	0	0	0	0	0	0	0	
<b>Total Security Expenses</b>	<b>922</b>	<b>8,184</b>	<b>3,500</b>	<b>3,500</b>	<b>3,605</b>	<b>3,713</b>	<b>3,825</b>	<b>3,939</b>	<b>18,582</b>	<b>21,542</b>	<b>53,923</b>	
<b>Building Maintenance:</b>												
Spring Terminal Service	0	0	0	0	0	0	0	0	0	0	0	
Building Repairs	24,814	33,771	50,000	50,000	51,500	53,045	54,636	56,275	265,457	307,737	770,325	
Baggage Handling	11,170	6,018	30,000	50,000	51,500	53,045	54,636	56,275	265,457	307,737	770,325	
Electrical	3,330	8,315	7,000	10,000	10,300	10,609	10,927	11,255	53,091	61,547	154,065	
Plumbing	3,963	4,672	7,500	7,500	7,725	7,957	8,195	8,441	39,819	46,161	115,549	
HVAC Service	11,678	13,274	30,000	25,000	25,750	26,523	27,318	28,138	132,728	153,869	385,162	
Signage	5,280	501	10,000	10,000	10,300	10,609	10,927	11,255	53,091	61,547	154,065	
Doors & Windows	13,955	8,797	20,000	20,000	20,600	21,218	21,855	22,510	106,183	123,095	308,130	
Permits & Other	0	0	0	0	0	0	0	0	0	0	0	
<b>Total Building Maintenance</b>	<b>74,190</b>	<b>75,348</b>	<b>154,500</b>	<b>172,500</b>	<b>177,675</b>	<b>183,005</b>	<b>188,495</b>	<b>194,150</b>	<b>915,826</b>	<b>1,061,693</b>	<b>2,657,620</b>	
<b>Utilities:</b>												
Natural Gas	63,125	46,977	73,500	73,500	75,705	77,976	80,315	82,725	390,221	452,374	1,132,377	
Electric	108,337	113,868	126,000	126,000	129,780	133,673	137,684	141,814	668,951	775,498	1,941,218	
Telephone	3,825	4,722	4,200	4,200	4,326	4,456	4,589	4,727	22,298	25,850	64,707	
Water & Sewer	15,360	15,424	13,650	16,000	16,480	16,974	17,484	18,008	84,946	98,476	246,504	
Trash	12,728	15,635	13,650	15,000	15,450	15,914	16,391	16,883	79,637	92,321	231,097	
<b>Total Utilities</b>	<b>203,375</b>	<b>196,626</b>	<b>231,000</b>	<b>234,700</b>	<b>241,741</b>	<b>248,993</b>	<b>256,463</b>	<b>264,157</b>	<b>1,246,054</b>	<b>1,444,518</b>	<b>3,615,904</b>	
<b>Grounds Maintenance:</b>												
Snowplowing	2,368	3,435	4,000	4,000	4,120	4,244	4,371	4,502	21,237	24,619	61,626	
Landscaping	7,664	22,151	30,000	30,000	30,900	31,827	32,782	33,765	159,274	184,642	462,195	
Maintenance & Repairs	11,093	7,175	30,000	15,000	15,450	15,914	16,391	16,883	79,637	92,321	231,097	
Irrigation Repair	0	0	0	0	0	0	0	0	0	0	0	
<b>Total Grounds Maintenance</b>	<b>21,125</b>	<b>32,761</b>	<b>64,000</b>	<b>49,000</b>	<b>50,470</b>	<b>51,984</b>	<b>53,544</b>	<b>55,150</b>	<b>260,148</b>	<b>301,582</b>	<b>754,918</b>	

**EAGLE COUNTY AIR TERMINAL CORPORATION (ECAT)  
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Table 7-4ECAT

**Master Plan - Financial Implementation Analysis  
Actual, Estimated, Budgeted and Projected Operations & Maintenance Expenses**

11-Aug-13

Operations & Maintenance Expenses	Actual	Actual	Estimated	Short Term					Total	Mid Term 2018-2022	Long Term 2023-2032	
	2010	2011	2012	Budgeted	Projected							
				2013	2014	2015	2016	2017				
Janitorial Services:												
Janitorial Contract Service	276,005	265,411	263,870	269,148	277,222	285,539	294,105	302,928	1,428,943	1,656,537	4,146,627	
Other Janitorial Services	0	0	0	0	0	0	0	0	0	0	0	
Total Janitorial Services	276,005	265,411	263,870	269,148	277,222	285,539	294,105	302,928	1,428,943	1,656,537	4,146,627	
Other Purchased Services and Expenses:												
Insurance	16,095	20,152	16,000	16,000	16,480	16,974	17,484	18,008	84,946	98,476	246,504	
Equipment Repair	1,316	28	3,500	3,500	3,605	3,713	3,825	3,939	18,582	21,542	53,923	
Pavement Maintenance	0	36,168	35,000	50,000	51,500	53,045	54,636	56,275	265,457	307,737	770,325	
Seasonal Improvements	0	0	0	0	0	0	0	0	0	0	0	
Fire Alarm Monitoring & Repair	8,463	13,211	10,000	10,000	10,300	10,609	10,927	11,255	53,091	61,547	154,065	
Vehicle Expense	6,389	3,433	10,000	10,000	10,300	10,609	10,927	11,255	53,091	61,547	154,065	
Miscellaneous Repairs	438	0	0	0	0	0	0	0	0	0	0	
HVAC Repair	0	0	0	0	0	0	0	0	0	0	0	
Training	0	0	0	0	0	0	0	0	0	0	0	
Total Other Purchased Services and Expenses	32,701	72,992	74,500	89,500	92,185	94,951	97,799	100,733	475,168	550,850	1,378,881	
Customer Service	11,857	14,270	15,000	20,000	20,600	21,218	21,855	22,510	106,183	123,095	308,130	
County Ground Lease	210,767	213,614	225,600	222,644	229,323	236,203	243,289	250,588	1,182,047	1,370,317	3,430,164	
Revenue Sharing Rebate	300,000	300,000	300,000	300,000	300,000	300,000	300,000	300,000	1,500,000	1,500,000	3,000,000	
Other Expenses:												
Minor Capital Outlays	0	0	82,000	135,000	139,050	143,222	147,518	151,944	716,733	830,890	2,079,877	
-	0	0	0	0	0	0	0	0	0	0	0	
Total Other Expenses	0	0	82,000	135,000	139,050	143,222	147,518	151,944	716,733	830,890	2,079,877	
<b>Total Operations &amp; Maintenance Expenses</b>	<b>\$1,364,193</b>	<b>\$1,602,452</b>	<b>\$1,842,470</b>	<b>\$1,938,601</b>	<b>\$1,987,759</b>	<b>\$2,038,392</b>	<b>\$2,090,544</b>	<b>\$2,144,260</b>	<b>\$10,199,555</b>	<b>\$11,585,169</b>	<b>\$28,245,098</b>	
Annual Growth Rate	-	17.5%	15.0%	5.2%	2.5%	2.5%	2.6%	2.6%	3.1%	2.6%	2.7%	



**EAGLE COUNTY AIR TERMINAL CORPORATION (ECAT)**  
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Table 7-5ECAT

**Master Plan - Financial Implementation Analysis**  
**Actual, Estimated, Budgeted and Projected Operating Revenues**

11-Aug-13

Revenues	ENP										
	Actual 2010	Actual 2011	Estimated 2012	Short Term					Mid Term 2018-2022	Long Term 2023-2032	
				Budgeted 2013	Projected						Total
				2014	2015	2016	2017				
<b>Airline Revenues</b>					ENP		2011B debt payoff=\$638,750/year to airline rate base				
-	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Terminal Rent	2,130,789	2,167,661	2,275,284	2,275,284	2,343,543	2,413,849	2,486,264	2,560,852	12,079,792	14,003,789	35,054,152
Total Airline Revenues	\$2,130,789	\$2,167,661	\$2,275,284	\$2,275,284	\$2,343,543	\$2,413,849	\$2,486,264	\$2,560,852	\$12,079,792	\$14,003,789	\$35,054,152
Annual Growth Rate	-	1.7%	5.0%	0.0%	3.0%	3.0%	3.0%	3.0%	2.4%	3.0%	3.0%
<b>Non-Airline Revenues</b>											
Car Rental Revenues	\$1,698,946	\$1,663,065	\$1,735,492	\$1,749,869	\$1,880,620	\$2,021,140	\$2,172,160	\$2,334,464	\$10,158,252	\$14,314,548	\$41,279,605
Ground Transportation Revenues	226,734	234,681	238,024	245,839	264,208	283,950	305,167	327,969	1,427,132	2,011,050	5,799,369
Public Auto Parking Fees	0	0	0	0	150,000	161,208	173,254	186,199	670,661	1,141,742	3,292,500
Terminal Office Space Rent	47,678	52,430	93,385	113,975	117,394	120,916	124,544	128,280	605,109	701,487	1,755,955
Retail Concession Revenues	278,626	256,161	262,413	261,034	280,539	301,500	324,029	348,240	1,515,342	2,135,350	6,157,821
Other Concession Revenues	4,993	11,560	5,292	6,109	6,565	7,056	7,583	8,150	35,464	49,974	144,112
Advertising Display Fees	95,118	135,000	171,665	100,000	103,000	106,090	109,273	112,551	530,914	615,474	1,540,650
Miscellaneous Income	45,311	45,311	45,311	45,311	46,670	48,070	49,513	50,998	240,562	278,878	698,084
Total Non-Airline Revenues	\$2,397,406	\$2,398,208	\$2,551,582	\$2,522,137	\$2,848,996	\$3,049,931	\$3,265,521	\$3,496,850	\$15,183,435	\$21,248,503	\$60,668,097
Annual Growth Rate	-	0.0%	6.4%	-1.2%	13.0%	7.1%	7.1%	7.1%	6.5%	6.1%	4.6%
<b>Non-Operating Revenues</b>											
Investment Income	\$91,010	\$47,368	\$45,756	\$1,500	\$1,545	\$1,591	\$1,639	\$1,688	\$7,964	\$9,232	\$23,110
Other Non-Operating Revenues	0	0	0	0	0	0	0	0	0	0	0
Total Non-Operating Revenues	\$91,010	\$47,368	\$45,756	\$1,500	\$1,545	\$1,591	\$1,639	\$1,688	\$7,964	\$9,232	\$23,110
Annual Growth Rate	-	-48.0%	-3.4%	-96.7%	3.0%	3.0%	3.0%	3.0%	-48.3%	3.0%	3.0%
<b>Total Revenues</b>	<b>\$4,619,205</b>	<b>\$4,613,237</b>	<b>\$4,872,622</b>	<b>\$4,798,921</b>	<b>\$5,194,084</b>	<b>\$5,465,371</b>	<b>\$5,753,424</b>	<b>\$6,059,391</b>	<b>\$27,271,191</b>	<b>\$35,261,524</b>	<b>\$95,745,358</b>
Annual Growth Rate	-	-0.1%	5.6%	-1.5%	8.2%	5.2%	5.3%	5.3%	4.5%	4.8%	4.0%

**EAGLE COUNTY AIR TERMINAL CORPORATION (ECAT)**  
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Table 7-6ECAT

**Master Plan - Financial Implementation Analysis**  
**Financial Plan Summary**  
**Budgeted and Projected Net Revenues, Capital Funding and Capital Expenditures**

11-Aug-13

Operating/Capital Cash Flow	Short Term					Total	Mid Term 2018-2022	Long Term 2023-2032
	Budgeted	Projected						
	2013	2014	2015	2016	2017			
<b><u>Operating Cash Flow</u></b>								
Revenues:								
Airline Revenues	\$2,275,284	\$2,343,543	\$2,413,849	\$2,486,264	\$2,560,852	\$12,079,792	\$14,003,789	\$35,054,152
Non-Airline Revenues	2,522,137	2,848,996	3,049,931	3,265,521	3,496,850	15,183,435	21,248,503	60,668,097
Non-Operating Revenues	1,500	1,545	1,591	1,639	1,688	7,964	9,232	23,110
Total Revenues	\$4,798,921	\$5,194,084	\$5,465,371	\$5,753,424	\$6,059,391	\$27,271,191	\$35,261,524	\$95,745,358
Operations & Maintenance Expenses	(\$1,938,601)	(\$1,987,759)	(\$2,038,392)	(\$2,090,544)	(\$2,144,260)	(\$10,199,555)	(\$11,585,169)	(\$28,245,098)
Total Airport Operating Funds Available For Capital Expenditures	\$2,860,320	\$3,206,325	\$3,426,979	\$3,662,880	\$3,915,131	\$17,071,635	\$23,676,355	\$67,500,260
<b><u>Capital Cash Flow</u></b>								
Beginning Cash Balance	\$243,000	\$1,080,360	\$924,852	\$2,929,399	\$282,251	\$243,000	\$2,483,775	\$5,515,041
Other Capital Funding Sources:								
AIP Entitlement Grants	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
AIP Discretionary Grants	0	0	0	0	0	0	0	0
CDOT Aviation Grants	0	0	0	0	0	0	0	0
Passenger Facility Charges	539,763	563,198	587,651	613,165	639,787	2,943,564	3,580,866	9,675,591
Existing Debt Service - Series 2006A	(542,143)	(508,710)	(480,664)	(448,004)	(35,901)	(2,015,422)	0	0
Existing Debt Service - Series 2006B	(358,036)	(392,053)	(413,884)	(443,375)	(723,569)	(2,330,917)	(1,675,644)	0
Existing Debt Service - Series 2011A	(678,975)	(679,075)	(678,013)	(678,425)	(675,969)	(3,390,457)	(3,391,331)	(3,396,250)
Existing Debt Service - Series 2011B	(633,569)	(630,693)	(634,251)	(638,750)	0	(2,537,263)	0	0
New Debt Proceeds (30 yrs, 5.0%) Thru 2046 (No Less Principal & Interest Payments	0	0	0	0	22,510,176	22,510,176	0	0
RAC CFC Funding	0	500,000	515,000	530,450	(1,464,319)	(1,464,319)	(7,321,596)	(35,143,662)
Private 3rd Party Funding	0	0	0	0	3,939,281	3,939,281	0	0
Total Other Capital Funding Sources	(\$1,672,960)	(\$1,147,333)	(\$1,104,161)	(\$1,064,939)	\$24,735,850	\$19,746,456	(\$5,497,205)	(\$20,600,083)
Total Funds Available for Capital Expenditures	\$1,430,360	\$3,139,352	\$3,247,669	\$5,527,341	\$28,933,232	\$37,061,092	\$20,662,925	\$52,415,218
Capital Improvement Program Expenditures	350,000	2,214,500	318,270	5,245,090	26,449,457	34,577,317	15,147,884	41,444,958
Ending Cash Balance	\$1,080,360	\$924,852	\$2,929,399	\$282,251	\$2,483,775	\$2,483,775	\$5,515,041	\$10,970,259